



## Finance and Risk Committee of the Barbican Centre Board

**Date:** MONDAY, 9 SEPTEMBER 2024  
**Time:** 1.45 pm  
**Venue:** CO-LAB SPACE, BARBICAN CENTRE

**Members:** Tijds Broeke (Chair) Robert Glick, Barbican Trust (External Member)  
Alderman Sir William Russell (Deputy Chairman) Alderman Sir Nicholas Lyons  
Tobi Ruth Adebekun, Deputy Chairman (External Member) Mark Page (External Member)  
Deputy Randall Anderson Anett Rideg

**Enquiries:** Kate Doidge  
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**Ian Thomas CBE**  
Town Clerk and Chief Executive

# AGENDA

## Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To approve the public minutes and non-public summary of the last meeting held on 1<sup>st</sup> July 2024.

**For Decision**  
(Pages 5 - 8)

4. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

5. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

6. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, in Schedule 12A, of the Local Government Act.

**For Decision**

## Part 2 - Non-Public Agenda

7. **NON-PUBLIC MINUTES**

To approve the non-public minutes of the last meeting held on 1<sup>st</sup> July 2024.

**For Decision**  
(Pages 9 - 12)

8. **BARBICAN CENTRE - FIRE SAFETY UPDATE REPORT**

Report of the Interim CEO, Barbican Centre.

**For Information**  
(Pages 13 - 16)

9. **BARBICAN BUSINESS REVIEW: JUNE 2024 (PERIOD 3)**  
Joint report of the Chamberlain and Interim CEO, Barbican Centre.  
**For Information**  
(Pages 17 - 28)
10. **BARBICAN CENTRE - BUILDING DISRUPTION REPORT**  
Report of the Interim CEO, Barbican Centre.  
**For Information**  
(Pages 29 - 34)
11. **BARBICAN CWP AND CAPITAL PROJECTS - UPDATE REPORT**  
Report of the Interim CEO, Barbican Centre.  
**For Information**  
(Pages 35 - 46)
12. **RISK UPDATE**  
Report of the Interim CEO, Barbican Centre.  
**For Information**  
(Pages 47 - 80)
13. **ARTS PROGRAMMING & BUSINESS EVENTS RISK & ETHICS REGISTERS**  
Report of the Interim CEO, Barbican Centre  
**For Information**  
(Pages 81 - 108)
14. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
15. **ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

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## FINANCE AND RISK COMMITTEE OF THE BARBICAN CENTRE BOARD

Monday, 1 July 2024

Minutes of the meeting of the Finance and Risk Committee of the Barbican Centre Board held at Co-Lab Space, Barbican Centre on Monday, 1 July 2024 at 1.45 pm

### Present

#### Members:

Tijs Broeke (Chair)  
Alderman Sir William Russell (Deputy Chairman)  
Deputy Randall Anderson  
Robert Glick (External Member)  
Mark Page (External Member)  
Anett Rideg

#### Officers:

|                  |                                       |
|------------------|---------------------------------------|
| David Farnsworth | - Interim CEO, Barbican Centre        |
| Ali Mirza        | - Interim Deputy CEO, Barbican Centre |
| Devyani Saltzman | - Barbican Centre                     |
| Jackie Boughton  | - Barbican Centre                     |
| Cornell Farrell  | - Barbican Centre                     |
| Natasha Harris   | - Barbican Centre                     |
| Phillipa Simpson | - Barbican Centre                     |
| Dominic Smith    | - Barbican Centre                     |
| Sarah Wall       | - Chamberlain's Department            |
| Kate Doidge      | - Town Clerk's Department             |

### 1. APOLOGIES

Apologies were received from Alderman Sir Nicholas Lyons, who observed the meeting virtually.

### 2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

There were no declarations.

### 3. MINUTES

#### 3.1 To agree the public minutes and non-public summary of the meeting held on 8 January 2024

RESOLVED – That the public minutes and non-public summary of the meeting held on 8 January 2024 be approved as a correct record.

**3.2 To note the public notes and non-public summary of the inquorate meeting held on 4 March 2024**

RESOLVED – That Members noted the public notes and non-public summary of the inquorate meeting held on 4 March 2024.

**4. CAR PARK AND OTHER SIGNAGE PHASE 3**

The Committee received a report of the CEO, Barbican Centre, concerning the car park and other signage project.

RESOLVED – That the Committee note the lessons learned section of this report and approve formal closure of this project.

**5. INTERNAL AUDIT UPDATE**

The Committee received a report of the Chamberlain, concerning an update in respect of the Internal Audit activity related to the Barbican Centre.

On safeguarding risks, it was noted that this required manual work on filling out paperwork. There had been resource pressures in recent months which had reduced the priority and requires further resource. Resourcing would form part of the risk review, concerning ownership of risks and associated actions.

RESOLVED – That the report be received and its contents noted.

**6. REPORT OF ACTION TAKEN**

The Committee received a report of the Town Clerk, concerning details of delegated decisions taken under urgency between Committee meetings.

RESOLVED – That the report be received, and its contents noted.

**7. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

**8. ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

There were no items of urgent business.

**9. EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, in Schedule 12A, of the Local Government Act.

**10. NON-PUBLIC MINUTES**

**10.1 To agree the non-public minutes of the meeting held on 8 January 2024**

RESOLVED – That the non-public minutes of the meeting held on 8 January 2024 be approved as a correct record.

**10.2 To note the non-public notes of the inquorate meeting held on 4 March 2024**

RESOLVED – That Members note the non-public notes of the inquorate meeting held on 4 March 2024.

**11. BRITISH LIBRARY CYBER ATTACK - SUMMARY OF INCIDENT, THE BARBICAN'S POSTURE AND FUTURE DEVELOPMENTS**

The Committee received a report of the Interim Deputy CEO, concerning the Barbican Centre's cyber posture and future developments following the cyber attack on the British Library.

**12. BARBICAN CYCLICAL WORKS PROGRAMME (CWP) AND CAPITAL PROJECTS - UPDATE REPORT**

The Committee received a report of the Interim Deputy CEO, Barbican Centre, concerning an update on the Cyclical Work Programming (CWP) and Capital Projects.

**13. RISK UPDATE**

The Committee received a report of the Interim Deputy CEO, concerning the risk management system in place at the Barbican Centre, and the measures for the mitigation of risks.

**14. ARTS PROGRAMMING & BUSINESS EVENTS RISK & ETHICS REGISTER**

The Committee received a report of the Interim Deputy CEO, concerning the Arts Programming and Business Events Risk and Ethics Register.

**15. NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no non-public questions.

**16. ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

One item of non-public urgent business was raised, relating to a financial update for the Barbican Centre.

**The meeting ended at 3.18 pm**

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Chairman

**Contact Officer: Kate Doidge**  
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